Code
Strategy & Policy

Under Review | Fall 2026

Proposal Information

Workflow Status

In Progress

Refresh **Form Submission, Proposer** collapse

Submitted for Approval | Proposer

- ✔ Philip Hultquist | 11/14/2025 4:37 PM

Department Chair Pre-Approval, Global & National Security Program

Approved | Department Chair

- ✔ Philip Hultquist | 11/14/2025 4:57 PM

Registrar Office Technical Check Approval, Registrar Technical Check

Approved | Registrar Technical Check

- ━ Michael Raine
- ✔ Maggie Sumruld | 1/22/2026 9:58 AM

College/School Dean Approval, Graduate Interdisciplinary Studies

Approved | College or School approver

- ━ Robben Brown
- ✔ Maria Lane | 1/30/2026 12:52 PM

Library Approval, Main Campus Library

Approved | Library Approval

- ━ Sever Bordeianu
- ✔ Caitlin Wells | 2/02/2026 4:16 PM

SGPC Approval, Faculty Senate Graduate and Professional Committee

Approved | Chair

- ✔ Robben Brown | 4/27/2026 11:26 AM

FSCC Member notification, Faculty Senate Curriculum Committee

Notification Sent | Faculty Senate Curriculum Committee Member

- ✉ Joe Anderson
- ✉ Laura Belmonte
- ✉ Sara Ice
- ✉ Mary Rice
- ✉ John Russell
- ✉ SueNoell Stone
- ✉ Jonathan Wheeler
- ✉ Kirsten Thomson
- ✉ Paulo Dutra
- ✉ Randi Archuleta
- ✉ Joan Lucas
- ✉ Julia So
- ✉ Jennifer Henry
- ✉ Christopher Holden
- ✉ Justine Ponce
- ✉ Isabella Goss
- ✉ Vanessa Ferguson
- ✉ Lauren McQuistion
- ✉ Jennifer Laws

Faculty Senate Curriculum Committee Approval, Faculty Senate Curriculum Committee
Approved | Faculty Senate Curriculum Committee Chair

✔ Janet Vassilev

Approved.

10/22/2026 1:52 PM

− Nicole Capehart

Provost Approval, Main Campus Provost
Approved | Provost

✔ Pamela Cheek | 10/26/2026 11:03 AM

Faculty Senate, Faculty Senate
Waiting for Approval | Faculty Senate Approval

Nancy Middlebrook
Theresa Sherman

Registrar Office Final Approval/Processing, Registrar
Approval | Registrar final approval

Michael Raine
Maggie Sumruld

Notification, Proposer
Notification | Proposer

Philip Hultquist

EMRT notification, EMRT users
Notification | EMRT user

Enrollment Mgt Reporting Team

Lobotrax notification, LoboTrax Team
Notification | LoboTrax Staff

Sherri DeLeve
Paula Freitag
Hannah Epstein
Allie Martinez
Glenda Johnson

Proposal Information

Sponsoring faculty/staff member
Philip Hultquist

Sponsoring faculty/staff email
philhult@unm.edu

College
Graduate Interdisciplinary Studies

Department
Global & National Security Program

Campus
Main Campus

Effective Term and Year

Proposed Effective Term and Year
Fall 2026

Justification

Concentration Justification
This proposed concentration accompanies a proposal for change in the entire Professional Master of Science in Global & National Security degree. The justification for that proposal included the justification for this concentration (below).

This Strategy & Policy concentration serves students by allowing them to get transcript credit for their area of focus, which communicates to employers the value of the Global & National Security degree. The Strategy & Policy concentration provides students with multiple course options, of which they will complete five, at the policy-level for strategists, planners, and policy analysts, including: Globalization, National Security Law, National Security Policy and Procedure, Deterrence, Regional Studies, and Nuclear and WMD policies. This concentration is well-suited for professionals and those seeking employment at the Kirtland Air Force Base, the national labs, federal agencies like the Department of Defense, Department of State, or think tanks analyzing strategy and policy.

Program Revision Justification: This proposal addresses multiple pedagogical, vocational, and practical concerns from the previous curriculum. The proposal responds to feedback from instructors, administrators, students, and alumni while maintaining the intent of the program as proposed by the founding director, Emile Nakhleh.

The proposed curriculum resolves pedagogical concerns that the existing curriculum was focused mostly on lower-order learning objectives, largely focused on understanding different areas of global or national security policy, and did not teach or require the advancement of higher-order learning objectives or specific skills. The proposed curriculum includes a new terminal learning outcome: To graduate hirable and promotable security professionals who can produce academically rigorous, publishable-quality policy analysis work on topics of high relevance to policymakers and practitioners in global and national security, broadly defined. This learning outcome focuses the program at teaching and practicing policy analysis skills and emphasizes the production of various types of policy writing that emerge from the policy analysis.

The proposed curriculum also resolves pedagogical concerns that the existing curriculum didn't specifically tie coursework to outcomes. The existing curriculum is far too open-ended with eight electives and a set of core courses that are not strictly necessary, depending on the student's interests and career. The proposed curriculum reduces the required courses to a single course (GLNS500: Intro to Global & National Security Policy) and a capstone course (GLNS599: Communication for Policy Professionals). GLNS500 is focused on teaching policy analysis skills and introducing policy writing as a genre, alongside fundamental material about how to think about global & national security, to prepare students for the remainder of the curriculum, where they can apply and refine their policy analysis and writing skills to various thematic areas. The Capstone course polishes writing and briefing skills, requiring students to refine an existing policy analysis paper from their coursework into different types of policy writing, such as a policy report, an issue brief, an op-ed. It requires a portfolio submission to encourage reflection on the entire degree program. The proposal retains the idea of some core courses are foundational but provides some options for students to tailor their foundations to their career. It bins six foundational courses and allows students to choose three to count toward their foundational requirements. The proposal includes two options for ethics courses as foundational courses, filling a pedagogical hole between the promise of the Institute and the curriculum offerings.

Students will be able to choose between three concentrations that match the Institute's focus areas, our current strengths and recruitment pool (Critical & Emerging Technology Policy and lab employees, respectively), and growth areas (Strategic Studies and Transnational Security Policy). The concentrations focus student efforts on courses that fit their vocational aspirations. These concentrations will be transcribed, providing students transcript evidence of their focus and expertise to current and future employers.

The proposal retains the emphasis on broadening student expertise to non-traditional areas of global and national security by

requiring an elective course in each of the non-concentration focus areas.

Last, the proposed curriculum resolves practical issues of administering an interdisciplinary program. The only required courses are taught by the Director, the only employee contractually required to teach for GNSPI. The rest of the curriculum bins courses and offers students options within them, allowing for flexibility when faculty members leave UNM, go on sabbatical, change their teaching loads or preferences, or—in one rare case—disinvited from teaching for GNSPI. Each of the above examples have happened in the last two years, causing disruptions in offerings, requiring substitutions and, in some cases, delaying graduation.

Associated Forms

Select any associated Kuali course forms that exist

Select any associated Kuali program forms that exist
PMS Globl & Nat Sec

Document uploads

- PMS-GNS curriculum revision proposal 24OCT2025.docx

Program Information

Degree Name
PMS Globl & Nat Sec - Professional Master of Science in Global and National Security

Degree Type

Professional Master of Science

Program Type

Graduate

Program Description
No Parent Selected

Degree Hours

36

Minimum Major Hours

Concentration Information

Concentration Title
Strategy & Policy

Program Level
Graduate

Concentration Requirements

15

Total Credits

- Earn at least 15 credits from the following:
    - GLNS570 - Fundamentals of National Security Law (3)
    - GLNS540 - Globalization and National Security (3)
    - GLNS564 - Deterrence and Global Security (3)
    - GLNS560 - Global Nuclear Security (3)
    - GLNS561 - Nuclear Safeguards and Nonproliferation (3)
    - GLNS580 - American National Security Policy and Process (3)
    - GLNS595 - Topics in Global and National Security (3)
    - GLNS590 - U.S.-Latin America Strategic Partnership: A National Security Perspective (3)

Grand Total Credits: 15

Concentration Description

This Strategic & Policy concentration in the Professional Master of Science in Global & National Security serves students by allowing them to get transcript credit for their area of focus, which communicates to employers the value of the Global & National Security degree. The Strategy & Policy concentration provides students with multiple course options, of which they will complete five, at the policy-level for strategists, planners, and policy analysts, including: Globalization, National Security Law, National Security Policy and Procedure, Deterrence, Regional Studies, and Nuclear and WMD policies. This concentration is well-suited for professionals and those seeking employment at the Kirtland Air Force Base, the national labs, federal agencies like the Department of Defense, Department of State, or think tanks analyzing strategy and policy. Please contact the Director of GNSPI for more information about this concentration.

Registrar Office Only

CM Concentration Code	**Catalog**	**Catalog Activation Date**
Registrar Notes Only		**BANP**
		Concentration Code